## Abstract

TOO MANY SOFTWARE PROJECTS FAIL. A team may take too long to deliver the product. They may deliver a product nobody wants. Or just never deliver it at all. Too often, it seems that authors writing about software development either rehash old ideas that haven't worked, or come up with new ideas that won't work. We see it again and again: A new fad replaces the failed old fad. The mantra goes out, and everyone repeats: "We're structured, no we're objectified, no we're unified and we're extremely agile."What remains the same, unfortunately, is that the people who have to write the code are unhappy and hate every minute of it. And what also remains the same is that most development teams really don't know how to build software. It's almost surreal. Imagine a bunch of carpenters who are trying to build furniture, but are only allowed to use nails. (Oh, and they stamp them into the wood with tap-dancing shoes because nobody told them about hammers.) What we need is someone who can cut through the cobwebs and see clearly.

Someone once said that the task of a writer is to "make the familiar new and the new familiar."For years, Joel Spolsky has done exactly this at his website. He educated us, he entertained us, and, yes, sometimes he infuriated us, but he has always made us think about what it is we are doing when we sit down in front of that blank computer screen, which is how Joel on Software became one of most popular development websites in the world. Now, for the first time, you can own a collection of the most important essays from his site in one book, with exclusive commentary and new insights from Joel.

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## Author Info

Joel Spolsky, a software industry veteran, writes a weblog called Joel on Software that is one of the most popular independent websites for programmers. His site has been described as the änti-Dilbert manifesto.SSpolsky has designed and developed software used by millions of people and has worked on a variety of products, from Microsoft Excel to the Juno user interface. He is the founder of Fog Creek Software in New York City.